# LAX Capital Program Plan of Finance and Key Financial Metrics

Board of Airport Commissioners March 13, 2025

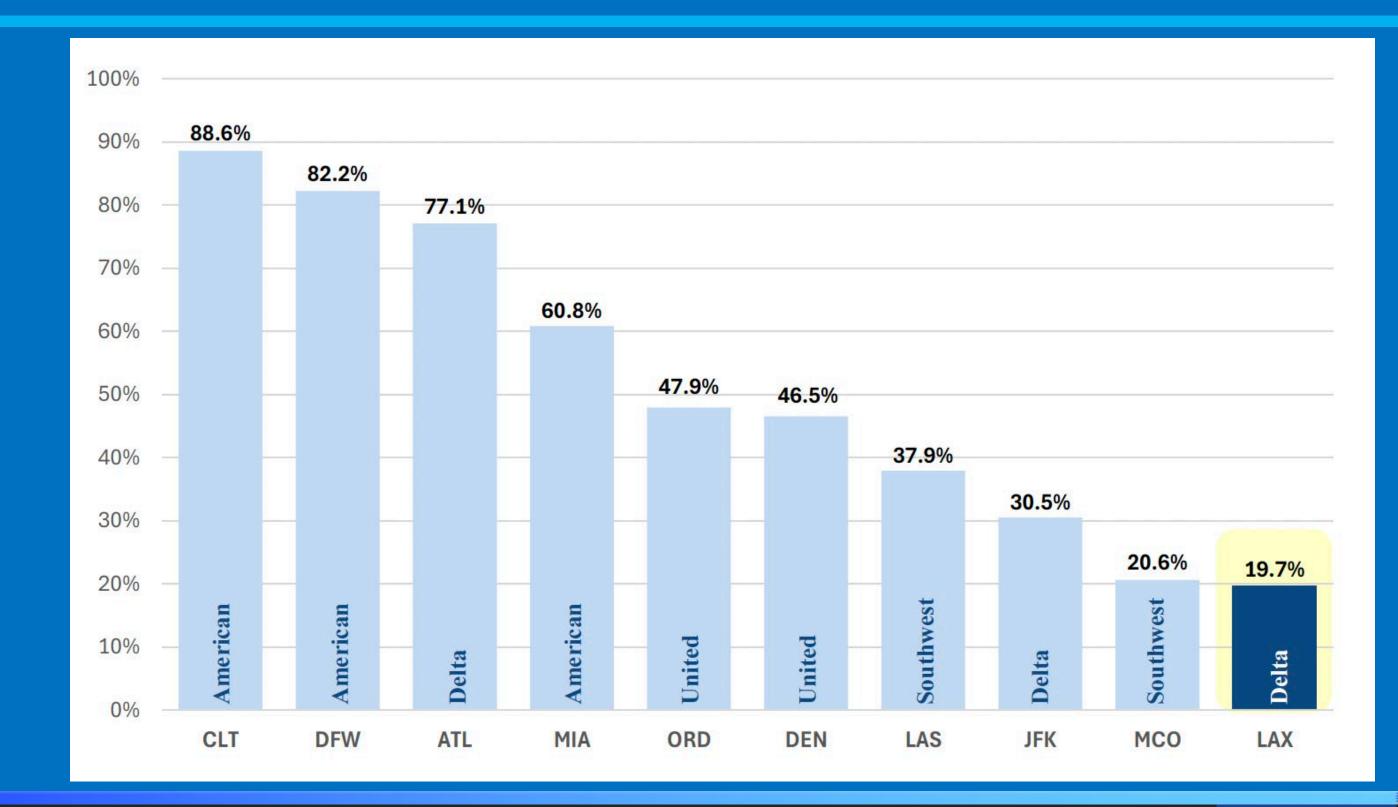
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# LAX Capital Program Finance Plan and Key Metrics

- Passenger Traffic at LAX: Market Position and Forecasts
- Airport Capital Program: Existing and New
- Key LAX Financial Metrics

# LAX Has A High Amount of Airline Service and Competition/Diversity

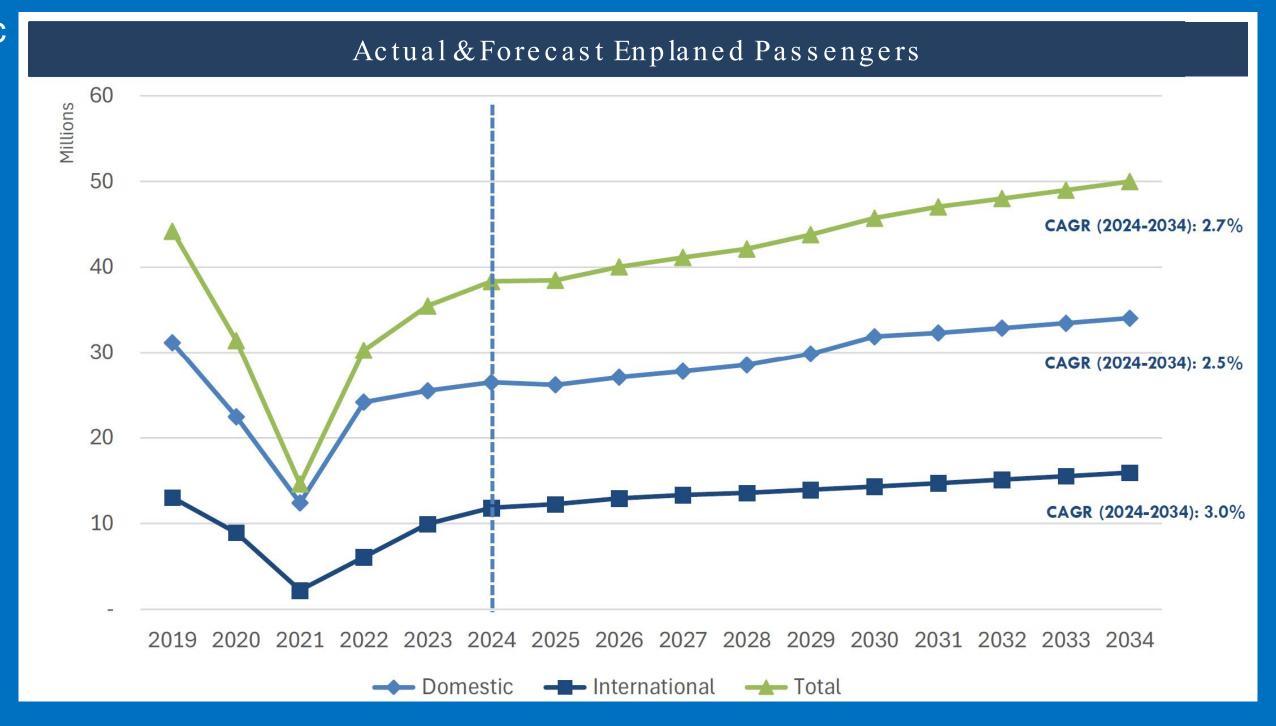
- No single airline dominates the LAX market
- Competition among airlines is very strong



Source: Series 2025A-E Report of the Airport Consultant

# LAX Passenger Traffic Growth and Forecasts

- LAWA uses conservative traffic growth estimates
- Forecast factors include moderate economic growth, gate availability, changes in individual airline forwardlooking schedules
- Forecast rate of growth in passenger traffic through FY 2034 equal to 2.7% per year



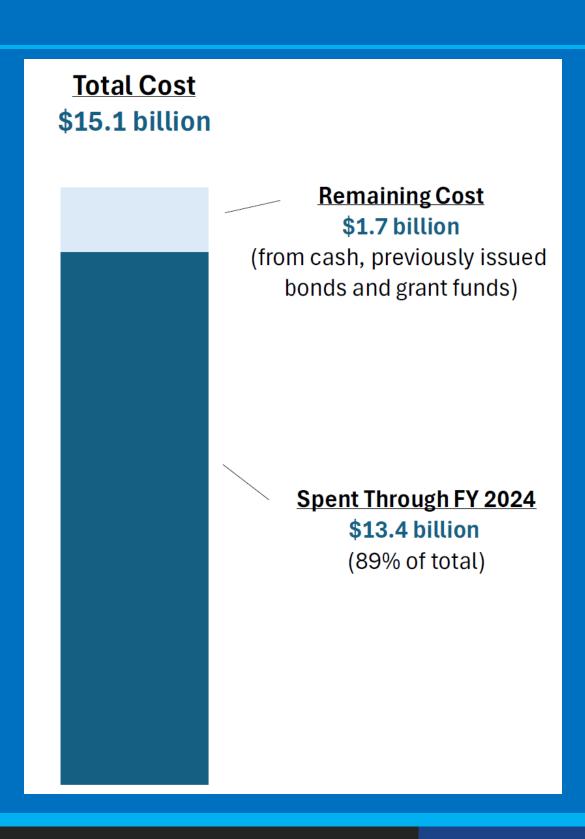
Source: Series 2025A-E Report of the

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# **Existing Airport Capital Program (\$15.1 billion)**

- Since FY 2016, LAWA has been modernizing and transforming LAX (e.g., APM, ConRAC)
- Existing CIP to be completed by end of FY 2026\*
- \$13.4 billion/89% of total costs have been spent through FY 2024
- Remaining \$1.7 billion to be paid from LAWA cash, the net proceeds of previously-issued Bonds, and certain grant funds

No additional bonds needed to pay remaining costs in the Existing Airport Capital Program



<sup>\*</sup> Except for the Terminal 4 Project – American Airlines, which is expected to be completed by the end of FY 2028)

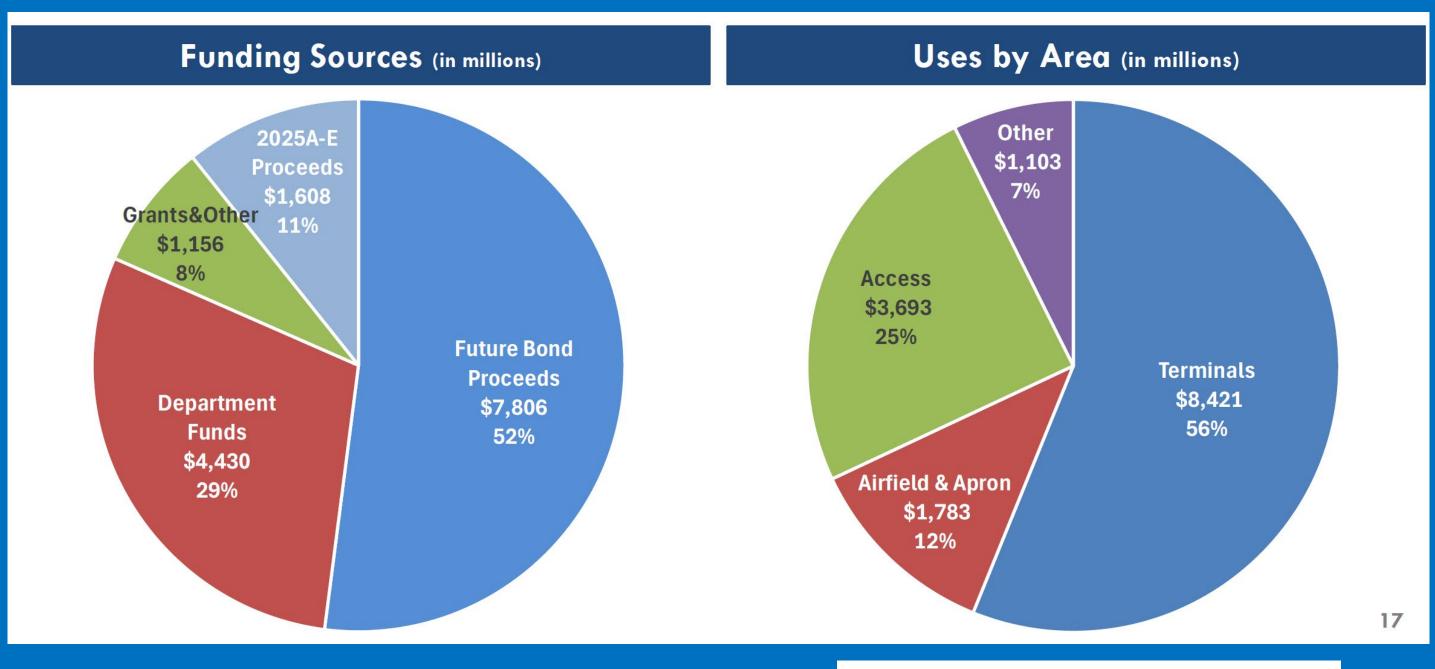
# Next Airport Capital Program through FY 2034: \$15 Billion

# \$15 billion of capital improvements to be completed by or around FY 2034

- \$1.5 billion underway
- \$4.3 billion partially approved/in the planning stage

# Largest investment expected in Terminal Buildings

• \$2.5 billion reserve for new terminal capacity



See next page for project specific information

# Key Projects in \$15 Billion Next Airport Capital Program

## Terminals: \$8.4B

\$1.7B Terminal 5 Renovation & Reconstruction

**\$0.4B Midfield Satellite Concourse – South** 

**\$0.3B Baggage Optimization Project** 

### \$6.0B Other Terminal Projects:

- Asset Renewal
- TBIT Optimization
- CTA Curbside Improvement Program
- Technology & Innovation
- Wayfinding Enhancement Program
- Other Terminal improvements
- Long-Term Vision (T9, Conc 0, etc.)

# Airfield & Apron: \$1.8B

**\$0.2B ATMP North Airfield Exit Taxiways** 

**\$0.1B ATMP Taxiway D Project** 

### \$1.5B Other Airfield & Apron Projects:

- Runway, taxiway, apron improvements
- ATMP Airfield Improvements
- Taxiway C Easterly Extension
- UAL Hangar Demolition
- Other Airfield & Apron improvements

## Access/Other: \$4.8B

\$2.2B ATMP Roadway Improvements

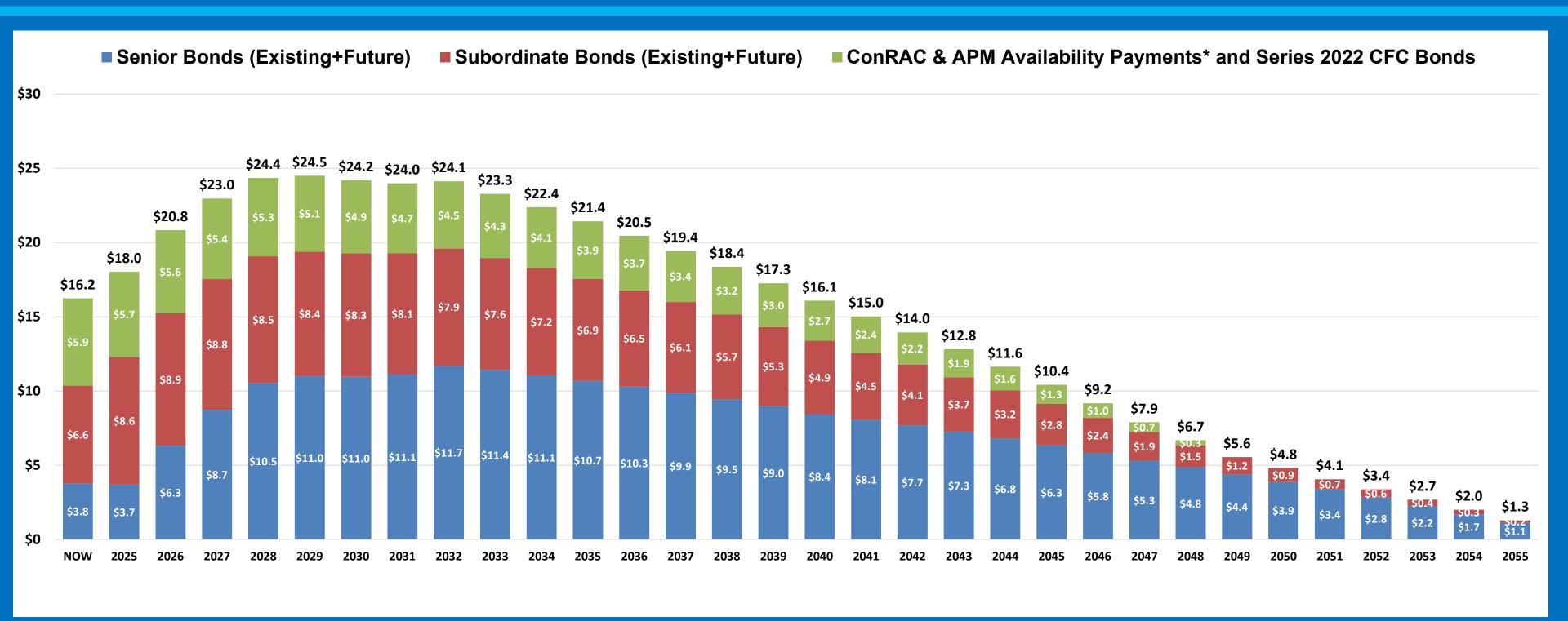
**\$0.8B Add'I APM System Project Costs** 

**\$0.3B ITF Auxiliary Curbs Project** 

### \$1.5B Other Access/Other Projects:

- Other LAX Roadway Improvements
- Department Offices Renovation Project— Skyview Center
- Other Employee facility improvements

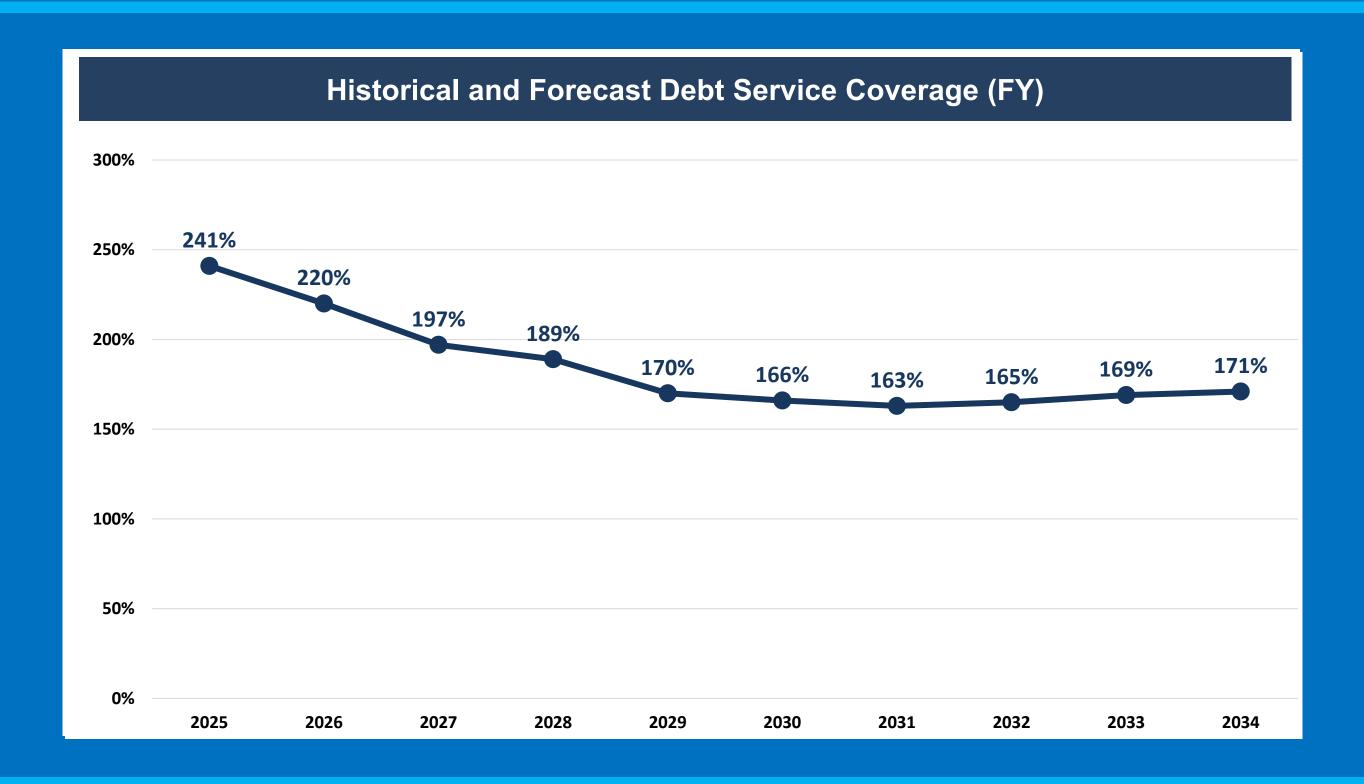
# LAX Debt Profile: Existing Debt, Series 2025A-E, and Future Bonds (\$ billions)



<sup>\*</sup> Includes capital, operating, and renewal availability payments.

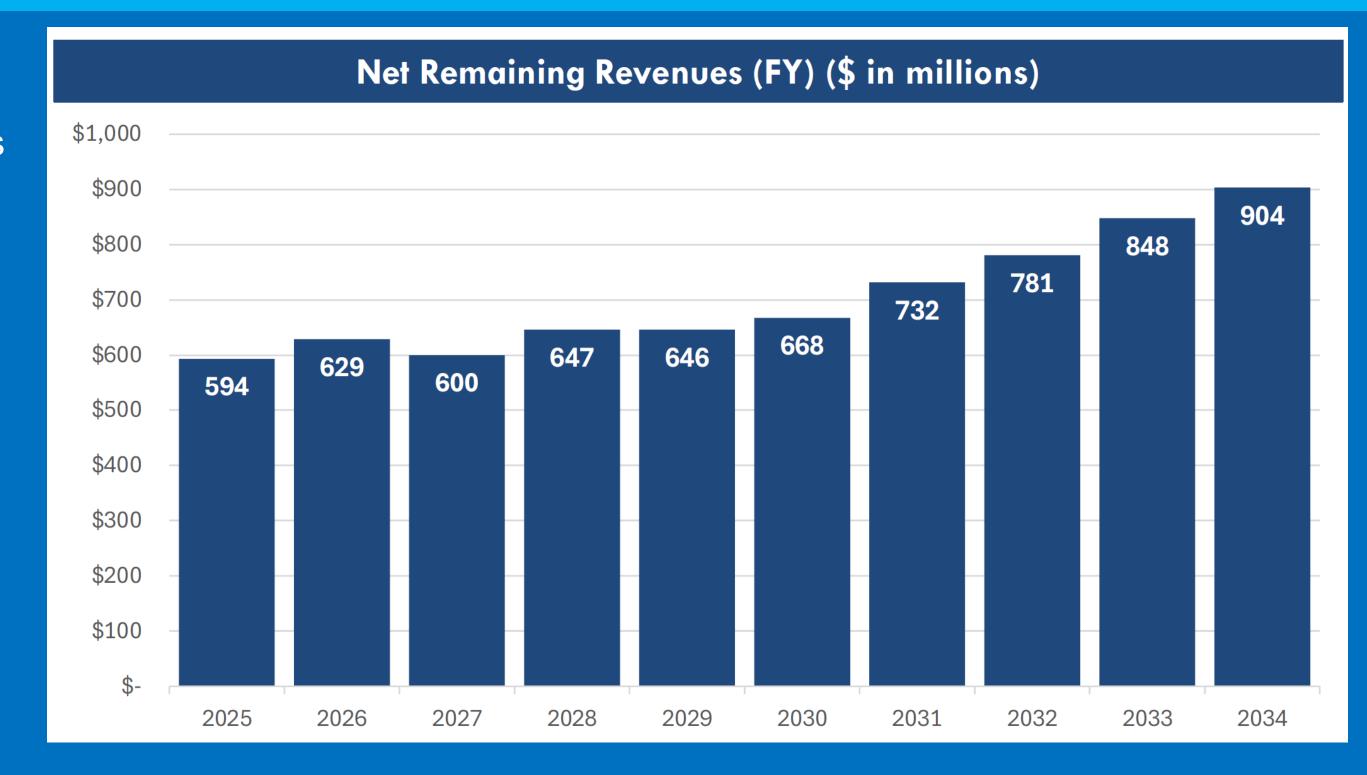
# LAX Has Strong Forecast Debt Service Coverage

- Total indenture debt service coverage remains above 1.63x during the forecast period
- Minimum under LAWA bond indentures equal to:
  - 125% for senior bonds
  - 115% for subordinate bonds



# LAX is Expected to Generate Significant Future Net Cash Flow

- Annual net cash flow is after annual debt principal and interest availability payments to developers
- Forecast to grow to \$900 million in FY2034

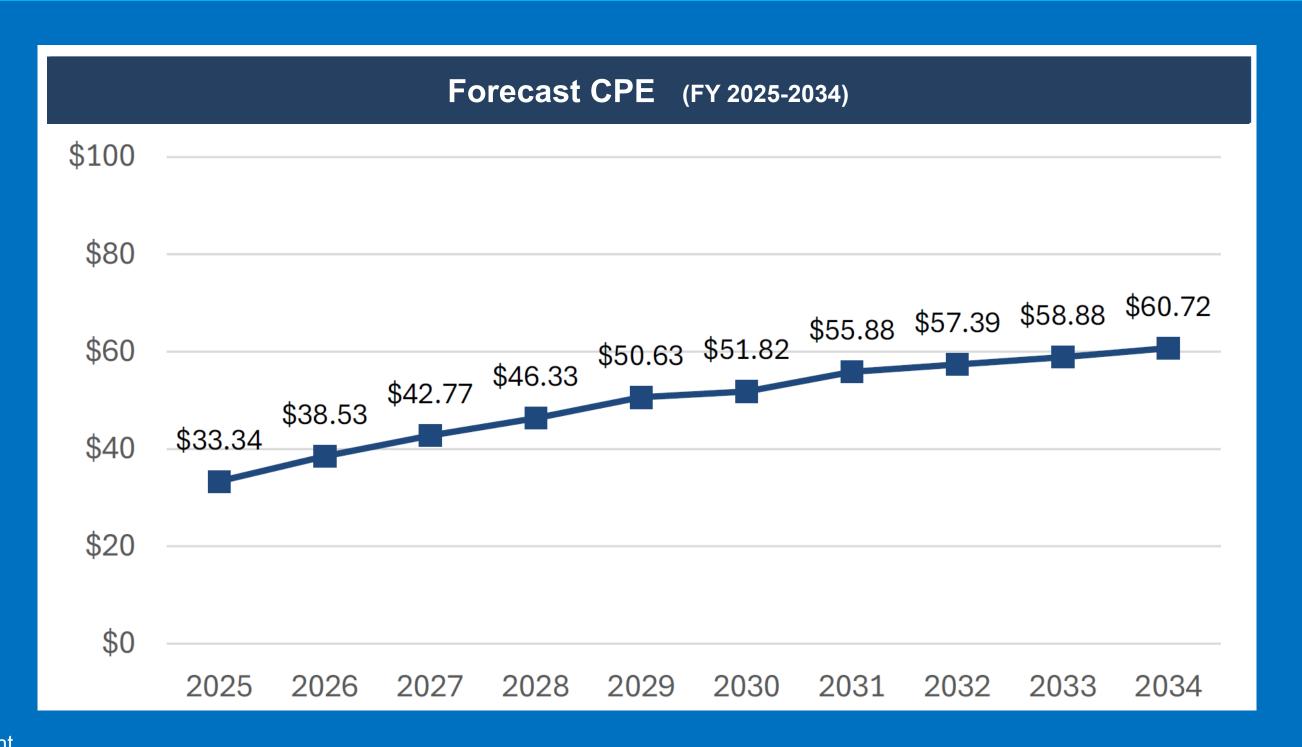


Source: Series 2025A-E Report of the

**Airport Consultant** 

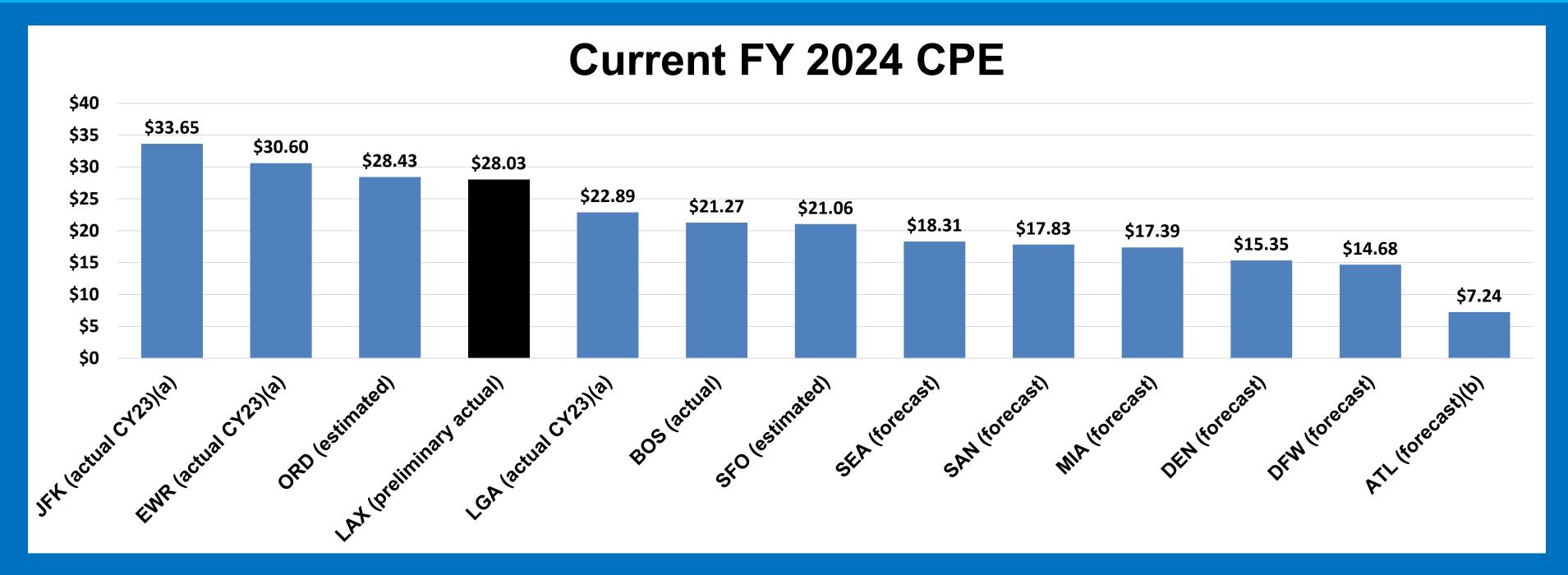
# LAX Airline Cost per Enplaned Passenger (CPE)

 Forecast CPE is higher given significant Terminal Building and Airfield/Apron investments from Next Airport Capital Program



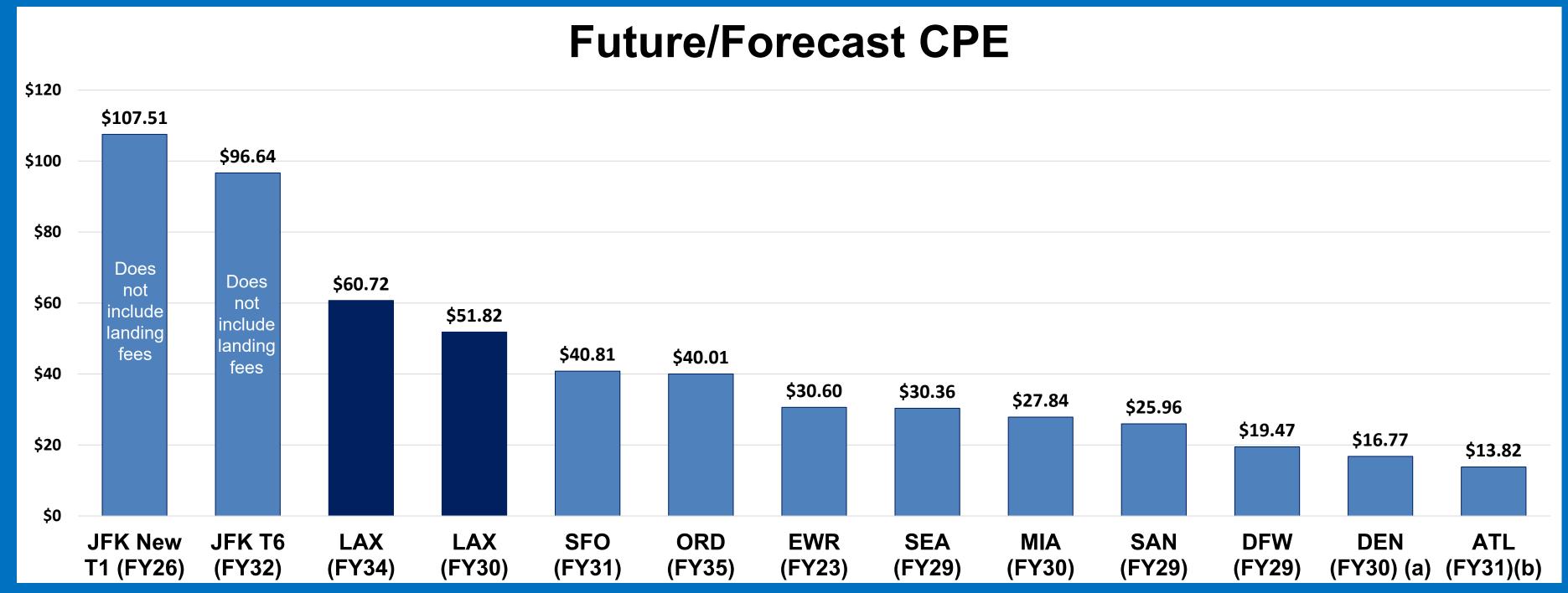
Source: Series 2025A-E Report of the Airport Consultant

# **Current CPE—LAX vs. Other Large Hubs**



- (a) Latest available information for EWR, JFK, and LGA. Includes landing fees. Does not include airline payments to private terminal operators.
- (b) Includes payments to terminal operations and maintenance consortium.

# Future CPE—LAX vs. Other Large Hubs



- (a) DEN's \$2.9B CIP for 2023-2027 was extended to 2035 with an additional \$9.9B of project cost that is not reflected in the CPE projection on this chart.
- (b) Includes payments to terminal operations and maintenance consortium.

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